



**AGENDA**  
**JOINT CUYAHOGA COUNTY COMMUNITY DEVELOPMENT AND ECONOMIC**  
**DEVELOPMENT & PLANNING COMMITTEE MEETING**  
**MONDAY, DECEMBER 5, 2022**  
**CUYAHOGA COUNTY ADMINISTRATIVE HEADQUARTERS**  
**C. ELLEN CONNALLY COUNCIL CHAMBERS – 4<sup>TH</sup> FLOOR**  
**1:00 PM**

**1. CALL TO ORDER**

**2. ROLL CALL**

**3. PUBLIC COMMENT**

**4. APPROVAL OF MINUTES FROM THE OCTOBER 17, 2022 MEETING [See Page 3]**

**5. MATTERS REFERRED TO COMMITTEE**

- a) R2022-0416: A Resolution awarding a total sum, not to exceed \$250,000, to the Village of Mayfield for the Civic Center ADA and Energy Efficiency Upgrades Project from the District 6 ARPA Community Grant Funds; and declaring the necessity that this Resolution become immediately effective. [See Page 7]
- b) R2022-0431: A Resolution authorizing Affordable Housing Loans to various organizations in the total amount not-to-exceed \$2,500,000.00 for the Affordable Housing Gap Financing Program; authorizing the County Executive and/or Director of Development to execute all documents consistent with said loans and this Resolution; and declaring the necessity that this Resolution become immediately effective: [See Page 15]
  - 1) Benjamin Rose or its designee in the amount not-to-exceed \$500,000.00 for the rehabilitation, expansion, and

development of 80 new units at the Margaret Wagner Senior Apartments, located at 2373 Euclid Heights Boulevard in the City of Cleveland Heights.

- 2) CHN Housing Partnership or its designee in the amount not-to-exceed \$500,000.00 for the construction of 50 new units at Cuyahoga TAY a multifamily apartment, located in the Goodrich-Kirtland Park/St. Clair Superior Avenue area in the City of Cleveland for transition-aged youth out of foster care.
- 3) The Finch Group or its designee in the amount not-to-exceed \$500,000.00 for the construction of 53 new units at the Hitchcock Center for Women, located in the St. Clair-Superior area in the City of Cleveland for affordable, permanent, and supportive housing.
- 4) Community Builders, Inc. or its designee in the amount not-to-exceed \$1,000,000.00 for construction of 60 new multifamily, mixed income housing units at the West 25th Street Apartments located in City of Cleveland Clark- Fulton neighborhood.

## **6. MISCELLANEOUS BUSINESS**

## **7. ADJOURNMENT**

*\*Complimentary parking for the public is available in the attached garage at 900 Prospect. A skywalk extends from the garage to provide additional entry to the Council Chambers from the 5th floor parking level of the garage. Please see the Clerk to obtain a complimentary parking pass.*

*\*\*Council Chambers is equipped with a hearing assistance system. If needed, please see the Clerk to obtain a receiver.*



MINUTES  
CUYAHOGA COUNTY COMMUNITY DEVELOPMENT  
COMMITTEE MEETING  
MONDAY, OCTOBER 17, 2022  
CUYAHOGA COUNTY ADMINISTRATIVE HEADQUARTERS  
C. ELLEN CONNALLY COUNCIL CHAMBERS – 4<sup>TH</sup> FLOOR  
10:00 AM

1. CALL TO ORDER

**Chairwoman Stephens called the meeting to order at 10:07 a.m.**

2. ROLL CALL

**Ms. Stephens asked Assistant Deputy Clerk Georgakopoulos to call the roll. Committee members Stephens, Jones, Gallagher and Baker were in attendance and a quorum was determined. Committee member Simon was absent from the meeting. Councilmember Miller was also in attendance.**

3. PUBLIC COMMENT

**Loh provided public comment regarding the County's use of American Rescue Plan Act (ARPA) funds and how the funds benefit the communities.**

4. APPROVAL OF MINUTES FROM THE SEPTEMBER 19, 2022 MEETING

**A motion was made by Ms. Baker, seconded by Mr. Gallagher, and approved by unanimous vote to approve the minutes from the September 19, 2022 meeting.**

5. MATTERS REFERRED TO COMMITTEE

- a) R2022-0354: A Resolution awarding a total sum, not to exceed \$250,000, to the City of Seven Hills for the North Park Pavilion Project from the District 6 ARPA Community Grant Fund; and declaring the necessity that this Resolution become immediately effective.

**Ms. Jennifer Burger, Park and Recreation Director, on behalf of the Honorable Anthony Biasiotta, Mayor of the City of Seven Hills, addressed the Committee regarding Resolution No. R2022-0354. Discussion ensued.**

**Committee members and Councilmember asked questions of Ms. Burger pertaining to the item, which she answered accordingly.**

**On a motion by Ms. Baker with a second by Mr. Jones, Resolution No. R2022-0354 was considered and approved by unanimous vote to be referred to the full Council agenda for second reading.**

- b) R2022-0358: A Resolution awarding a total sum, not to exceed \$250,000, to the City of Mayfield Heights for the Aquatic and Community Center Project from the District 6 ARPA Community Grant Fund; and declaring the necessity that this Resolution become immediately effective.

**Mr. Sean Ward, Recreation Director, on behalf of the Honorable Anthony DiCicco, Mayor of the City of Mayfield Heights; and Mr. Jason Nolde, GPD Group, addressed the Committee regarding Resolution No. R2022-0358. Discussion ensued.**

**Committee members and Councilmember asked questions of Messrs. Ward and Nolde pertaining to the item, which they answered accordingly.**

**On a motion by Mr. Jones with a second by Ms. Baker, Resolution No. R2022-0358 was considered and approved by unanimous vote to be referred to the full Council agenda for second reading.**

- c) R2022-0362: A Resolution awarding a total sum, not to exceed \$300,000.00, to the Chagrin Documentary Film Festival for the purpose of purchasing and renovating permanent office and event space; and declaring the necessity that this Resolution become immediately effective.

**Ms. Mary Anne Ponce, Executive Director for the Chagrin Documentary Film Festival, addressed the Committee regarding Resolution No. R2022-0362. Discussion ensued.**

**Committee members and Councilmember asked questions of Ms. Ponce pertaining to the item, which she answered accordingly.**

**On a motion by Mr. Jones with a second by Ms. Baker, Resolution No. R2022-0362 was considered and approved by unanimous vote to be referred to the full Council agenda for second reading.**

**Mr. Jones and Mr. Miller requested to have their names added as co-sponsors to the legislation.**

- d) R2022-0371: A Resolution authorizing an agreement with Cuyahoga Metropolitan Housing Authority in the amount not-to-exceed \$2,000,000.00 to provide various emergency rental assistance services to income-eligible tenants for the eligibility period of 4/1/2020 – 12/31/2022, in connection with the Emergency Rental Assistance 1 and 2 Program for the period 9/1/2022 – 12/31/2022; authorizing the County Executive to execute Agreement No. 2731 and all other documents consistent with this Resolution; and declaring the necessity that this Resolution become immediately effective.

**Mr. Paul Herdeg, Director for the Department of Development; and Ms. Dorivette Nolan, Director of Policy, Planning and Housing Mobility for the Cuyahoga Metropolitan Housing Authority, addressed the Committee regarding Resolution No. R2022-0371. Discussion ensued.**

**Committee members and Councilmember asked questions of Mr. Herdeg and Ms. Nolan pertaining to the item, which they answered accordingly.**

**On a motion by Ms. Jones with a second by Mr. Gallagher, Resolution No. R2022-0371 was considered and approved by unanimous vote, to be referred to the full Council agenda, with a recommendation for passage under second reading suspension of the rules.**

**Ms. Stephens and Mr. Jones requested to have their names added as co-sponsors to the legislation.**

## **6. MISCELLANEOUS BUSINESS**

**There was no miscellaneous business.**

7. ADJOURNMENT

**With no further business to discuss, Chairwoman Stephens adjourned the meeting at 10:57 a.m., without objection.**

# County Council of Cuyahoga County, Ohio

## Resolution No. R2022-0416

Sponsored by: <b>Councilmember Schron</b>	<b>A Resolution</b> awarding a total sum, not to exceed \$250,000, to the Village of Mayfield for the Civic Center ADA and Energy Efficiency Upgrades Project from the District 6 ARPA Community Grant Fund; and declaring the necessity that this Resolution become immediately effective.
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**WHEREAS**, Cuyahoga County received \$239,898,257 from the Federal Government through the American Rescue Plan Act (“ARPA”); and

**WHEREAS**, Cuyahoga County calculated 100% of the ARPA dollars as loss revenue under the U.S. Department of the Treasury Final Rule; and

**WHEREAS**, since all the ARPA dollars have been calculated as loss revenue, the ARPA dollars have been deposited in the County’s General Fund; and

**WHEREAS**, the County Executive and County Council have authorized \$86 million of the ARPA dollars for community grants to benefit the residents of Cuyahoga County (the “ARPA Community Grant Fund”); and

**WHEREAS**, of the \$86 million for community grants, \$66 million have been encumbered for equal distribution to each County Council District; and

**WHEREAS**, the Cuyahoga County Council desires to provide funding from the District 6 ARPA Community Grant Fund in the amount of \$250,000 to the Village of Mayfield for the Civic Center ADA and Energy Efficiency Upgrades Project; and

**WHEREAS**, the Village of Mayfield estimates approximately 20,000 people will be served annually through this award; and

**WHEREAS**, the Village of Mayfield estimates the total cost of the project is \$389,200; and

**WHEREAS**, the Village of Mayfield indicates the other funding source(s) for this project includes \$139,200 from the Mayfield Village General fund; and

**WHEREAS**, the Village of Mayfield is estimating the start date of the project will be January 2023 and the project will be completed by September 2023; and

**WHEREAS**, the Village of Mayfield requested \$250,000 from the District 6 ARPA Community Grant Fund to complete this project; and

**WHEREAS**, the Cuyahoga County Council desires to provide funding in the amount of \$250,000 to the Village of Mayfield to ensure this project is completed; and

**WHEREAS**, this Council by a vote of at least eight (8) members determines that it is necessary that this Resolution become immediately effective in order that critical services provided by Cuyahoga County can continue to provide for the usually, daily operations of the County.

**NOW, THEREFORE, BE IT RESOLVED BY THE COUNTY COUNCIL OF CUYAHOGA COUNTY, OHIO:**

**SECTION 1.** That the Cuyahoga County Council hereby awards a not-to-exceed amount of \$250,000 to the Village of Mayfield from the General Fund made available by the American Rescue Plan Act revenue replacement provision for the Civic Center ADA and Energy Efficiency Upgrades Project.

**SECTION 2.** If any specific appropriation is necessary to effectuate this agreement, the Director of the Office of Budget and Management is authorized to submit the requisite documentation to financial reporting to journalize the appropriation.

**SECTION 3.** That the County Council staff is authorized to prepare all documents to effectuate said award.

**SECTION 4.** That the County Executive is authorized to execute all necessary agreements and documents consistent with said award and this Resolution.

**SECTION 5.** If requested or necessary, the Agency of the Inspector General or Department of Internal Audit is authorized to investigate, audit, or review any part of this award.

**SECTION 6.** To the extent that any exemptions are necessary under the County Code and contracting procedures, they shall be deemed approved by the adoption of this Resolution.

**SECTION 7.** It is necessary that this Resolution become immediately effective for the usual daily operation of the County; the preservation of public peace, health or safety in the County; and any additional reasons set forth in the preamble. Provided that this Resolution receives the affirmative vote of at least eight members of Council, it shall take effect and be in force immediately upon the earliest occurrence of any of the following: (1) its approval by the County Executive through signature, (2) the expiration of the time during which it may be disapproved by the County Executive







**Cuyahoga County  
Council District 6**

2079 East 9<sup>th</sup> Street, 8<sup>th</sup> Floor, Cleveland, Ohio 44115  
(216) 698-2010

**COUNTY AMERICAN RESCUE PLAN ACT APPLICATION**

**APPLICANT INFORMATION:**

<b>Name of Requesting Entity:</b> Mayfield Village, Ohio	
<b>Address of Requesting Entity:</b> 6622 Wilson Mills Road, Mayfield Village, OH 44143	
<b>County Council District # of Address or Location of Project if Different than Requesting Entity:</b> District #6	
<b>Address or Location of Project if Different than Requesting Entity:</b> N/A	
<b>Contact Name of Person Filling out this Request:</b> Diane Wolgamuth, Director of Administration	
<b>Contact Address if different than Requesting Entity:</b> N/A	
<b>Email:</b> dwolgamuth@mayfieldvillage.com	<b>Phone:</b> 440-471-1048
<b>Federal IRS Tax Exempt No.:</b> 34-6001844	<b>Date:</b> September 2, 2022

## PROJECT DESCRIPTION

**Request Description (include the project name, a description of the project, why the project is important or needed, and timeline of milestones/tracking of the project):**

**Project Name: Mayfield Village Civic Center ADA and Energy Efficiency Upgrades**

The Mayfield Village Civic Center is located on the SW corner of the Village’s major intersection of Wilson Mills and SOM Center Roads. It was formerly the site of the Mayfield United Methodist Church, which had occupied the property since 1851. The property was purchased by Mayfield Village in 1999 primarily to preserve the history and character of the Village’s town center. The church was converted to serve as the Village’s administrative offices, including the Finance, Building, Economic Development, and Parks & Recreation Departments. The building includes a large multi-purpose room that serves as a Council Chambers, and the church sanctuary was converted into Reserve Hall, a 200-seat theater/auditorium.

**ADA Upgrades.** Substantial upgrades to create office spaces were made when the Village moved its base of operation to the building in 2005, however, a 2018 facility assessment revealed that many issues need to be addressed to bring it into compliance with the Americans with Disabilities Act (ADA). The Village administration is currently working on its ADA Transition Plan and that exercise has revealed that, in addition to physical building upgrades, improvements to the Village’s website are needed to achieve ADA compliance.

Recently, the main area of noncompliance—ADA accessible restrooms—was addressed, with the assistance of \$200,000 in capital grants received from the State of Ohio. The remaining areas of noncompliance deal with accessibility throughout the building. Of the ten building exits, only three are accessible to the public without the use of stairs and Reserve Hall is not directly ramp accessible. Door widths throughout the building are too narrow, door hardware needs to be upgraded, handrails need to be installed, counter heights need to be lowered, and the main entry should be equipped with an automatic actuator.

**Energy Efficiency Upgrades.** When upgrades were made after the purchase of the building, many of the existing building components remained—including windows, doors, lighting, and HVAC systems—all of which were installed in the 1970s and 1980s. These items are all in need of replacement to be brought to modern energy efficiency standards.

**Community Impact.** The Civic Center is the “hub” of the Mayfield Village community, housing the local government and offering many civic, cultural and recreational opportunities to residents and non-residents alike. The Civic Center serves as the community’s polling location and regularly hosts Red Cross Blood Drives. Mayfield Village has a long history of providing use of the Civic Center, free of charge, to community groups, business networking groups and non-profit organizations, including the Mayfield Garden Club, Women’s Club, Historical Society, Alcoholics Anonymous, Gamblers Anonymous, Boy Scouts and Girl Scouts. A variety of State and local agencies regularly request use of the facility, and numerous meetings and training sessions have been hosted here by the State Auditor’s Office, Ohio Department of Justice, and the Ohio Attorney General’s Office.

The Village has had a long-standing relationship with the Fairmount School of the Arts and many plays and musicals have been presented on the Reserve Hall stage. Concerts showcasing students from the Cleveland Institute of Music are held here several times per year and art shows featuring local artists are displayed in the Civic Center’s corridors. Monthly movie matinees are shown in Reserve Hall following low-cost lunches for seniors and the Recreation Department regularly schedules adapted yoga and other youth fitness programming here. With the new restrooms just completed, the Village looks forward to hosting even more community, recreational and cultural events in the Civic Center, making the need for ADA and energy efficiency upgrades vitally important.

**Need for Requested Funding.** After the 2018 facility assessment was completed, the Village began to plan for the needed capital improvements to the Civic Center, budgeting over \$3 million in 2019 and 2020. Not long after, Covid-19 hit and all capital projects were put on hold. Unfortunately, Mayfield Village has continued to feel the impact of the pandemic and Village revenues are projected to decrease by over \$14 million in 2022. This is due to the fact that many people employed in the Village continue to work from home. Most notably, Progressive Insurance’s headquarters are located in Mayfield Village and the 8,000+ employees who worked here prior to the pandemic have not returned to the office in any substantial numbers. Changes in income tax withholding by the State legislature have sent income tax dollars to employees’ home municipalities, if they are working at home, decreasing Village revenues by approximately 60%. Unfortunately, there is no clear indication when or if income tax revenues will return to pre-pandemic levels. The funds budgeted for Civic Center improvements have since been returned to the Village’s General Fund to be used for operations.

Most municipalities in this situation received substantial Federal ARPA funds to help defray the loss of revenue. Unfortunately, Mayfield Village received only \$350,950 in Federal ARPA funds due to the size of the Village’s resident population. As a result, the Village has continued to postpone most of its planned capital projects, moving forward only with those that are immediately necessary for the health and welfare of the community.

**Timeline/Tracking.** As described above, because the ADA and energy efficiency improvements to the Civic Center are so important, if County funding is provided, all remaining costs will be budgeted for and funded by Mayfield Village. More detailed cost estimates are being obtained for all requested items and we anticipate that any items over \$50,000 will be prepared to be advertised for public bid beginning in January 2023. Mayfield Village staff, including the Service Director, Building Commissioner, Engineer and IT Coordinator will be responsible for various aspects of the project with overall tracking by the Village’s Finance Director and Director of Administration.

**Project Start Date:**  
January 1, 2023

**Project End Date:**  
September 30, 2023

**IMPACT OF PROJECT:**

**Who will be served?**

As described above, the Civic Center regularly serves the residents of Mayfield Village, the residents of surrounding communities, as well as County and State agencies. Cultural programs and recreational activities are regularly scheduled in the building as well as all meetings of the local government.

**How many people will be served annually?**

Without the scheduling of any special performances, art shows, seminars or training sessions, at least 200 to 250 people utilize the Civic Center on a weekly basis. With cultural and other programming, it is estimated that approximately 20,000 people will be served annually.

**Will low/moderate income people be served? If so, how?**

All programs, performances, and events held in the Civic Center are open to people of all income levels. Many senior activities, including low-cost congregate luncheons, are held in the Civic Center.

**How does the project fit with the community and with other ongoing projects?**

The Civic Center serves as the main government facility in the Mayfield Village community. Located directly across the street, the Village’s Community Room was added in 2016 to complement the Village’s functions and offerings. These two structures anchor the west side of the Village’s town center and are vital to maintaining the community’s character. Together, they set the tone for any future growth and development. Improvements made to the Civic Center will increase the programming offered to the public and will help preserve the building for the future.

**If applicable, how many jobs will be created or retained (specify the number for each) and will the jobs be permanent or temporary?**

No job creation is anticipated other than the contractors and workers retained to complete the many improvements needed.

**If applicable, what environmental issues or benefits will there be?**

No environmental issues are anticipated. The installation of energy-efficient doors, windows, lighting and HVAC systems will benefit the Village by saving money and using less energy, ultimately reducing greenhouse gas emissions.

**If applicable, how does this project serve as a catalyst for future initiatives?**

As stated earlier, the Civic Center is important to the development of the Village’s town center and improvements to it will further ensure its inclusion in any development plan. The Civic Center has a large basement and upper floor that could be better utilized if made ADA accessible with the installation of an elevator. This additional improvement would significantly increase the value of the Civic Center to the community. Financial assistance with the items requested in this application will make the expenditure for an elevator more feasible by the Village in the future.

**FINANCIAL INFORMATION:**

**Total Budget of Project:**

- Interior Door Replacement (widened w/proper hardware for ADA compliance): \$20,000.00
- Exterior Door Replacement (for energy efficiency): \$80,000.00
- Exterior Window Replacement (for energy efficiency): \$150,000.00
- Replacement of HVAC Unit (for energy efficiency): \$57,000.00
- Reduction of Counter Heights (for ADA compliance): \$20,000.00
- Ramp Construction (for ADA compliance): \$50,000.00
- Automatic Door Actuator (for ADA compliance): \$5,000.00
- Website Upgrades (for ADA compliance): \$7,200.00

**Total Budget: \$389,200.00**

Detailed cost estimates are being obtained for all items.

**Other Funding Sources for Project (list each source and dollar amount separately):**

Mayfield Village General Fund: \$139,200.00

**Total amount requested of County Council American Rescue Act Dollars:**

The maximum grant of \$250,000 is requested.

**Since these are one-time dollars, how will the Project be sustained moving forward?**

The items requested for funding, once installed, will not need to be replaced for decades. The installation of energy efficient doors, windows, HVAC units and lighting will reduce energy costs, substantially improving the sustainability of the Civic Center.

## County Council of Cuyahoga County, Ohio Resolution No. R2022-0431

<p>Sponsored by: <b>County Executive Budish/Department of Development</b></p> <p>Co-sponsored by: <b>Councilmember Turner</b></p>	<p><b>A Resolution</b> authorizing Affordable Housing Loans to various organizations in the total amount not-to-exceed \$2,500,000.00 for the Affordable Housing Gap Financing Program; authorizing the County Executive and/or Director of Development to execute all documents consistent with said loans and this Resolution; and declaring the necessity that this Resolution become immediately effective.</p>
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**WHEREAS**, the County Executive/Department of Development recommends Affordable Housing Loans to various organizations in the total amount not-to-exceed \$2,500,000.00 for the Affordable Housing Gap Financing Program as follows:

- a) Benjamin Rose or its designee in the amount not-to-exceed \$500,000.00 for the rehabilitation, expansion, and development of 80 new units at the Margaret Wagner Senior Apartments, located at 2373 Euclid Heights Boulevard in the City of Cleveland Heights.
- b) CHN Housing Partnership or its designee in the amount not-to-exceed \$500,000.00 for the construction of 50 new units at Cuyahoga TAY a multifamily apartment, located in the Goodrich-Kirtland Park/St. Clair Superior Avenue area in the City of Cleveland for transition-aged youth out of foster care.
- c) The Finch Group or its designee in the amount not-to-exceed \$500,000.00 for the construction of 53 new units at the Hitchcock Center for Women, located in the St. Clair-Superior area in the City of Cleveland for affordable, permanent, and supportive housing.
- d) Community Builders, Inc. or its designee in the amount not-to-exceed \$1,000,000.00 for construction of 60 new multifamily, mixed income housing units at the West 25th Street Apartments located in City of Cleveland Clark- Fulton neighborhood.

**WHEREAS**, the primary goal of these loans is to provide funding for affordable housing projects in Cuyahoga County through 0% interest forgivable loans, with repayment deferred on the condition of continued affordability; and

**WHEREAS**, the project is funded 100% by Emergency Rental Assistance 2; and

**WHEREAS**, it is necessary that this Resolution become immediately effective in order that critical services provided by Cuyahoga County can continue.

**NOW, THEREFORE, BE IT RESOLVED BY THE COUNTY COUNCIL OF CUYAHOGA COUNTY, OHIO:**

**SECTION 1.** That the Cuyahoga County Council hereby authorizes Affordable Housing Loans to various organizations in the total amount not-to-exceed \$2,500,000.00 for the Affordable Housing Gap Financing Program as follows:

- a) Benjamin Rose or its designee in the amount not-to-exceed \$500,000.00 for the rehabilitation, expansion, and development of 80 new units at the Margaret Wagner Senior Apartments, located at 2373 Euclid Heights Boulevard in the City of Cleveland Heights.
- b) CHN Housing Partnership or its designee in the amount not-to-exceed \$500,000.00 for the construction of 50 new units at Cuyahoga TAY a multifamily apartment, located in the Goodrich-Kirtland Park/St. Clair Superior Avenue area in the City of Cleveland for transition-aged youth out of foster care.
- c) The Finch Group or its designee in the amount not-to-exceed \$500,000.00 for the construction of 53 new units at the Hitchcock Center for Women, located in the St. Clair-Superior area in the City of Cleveland for affordable, permanent, and supportive housing.
- d) Community Builders, Inc. or its designee in the amount not-to-exceed \$1,000,000.00 for construction of 60 new multifamily, mixed income housing units at the West 25th Street Apartments located in City of Cleveland Clark- Fulton neighborhood.

**SECTION 2.** That the County Executive and/or the Director of Development are authorized to execute all documents consistent with said loans and this Resolution. To the extent that any exemptions are necessary under the County Code and contracting procedures, they shall be deemed approved by the adoption of this Resolution.

**SECTION 3.** That this Resolution shall sunset twenty-four (24) months after County Council approval should the authorized action have not occurred by that date. In the event this Resolution sunsets prior to the authorized action taking place, the Director of Development shall notify the Clerk of Council in writing. The Clerk of Council shall record the sunsetting of this Resolution in the Council's journal.

**SECTION 4.** It is necessary that this Resolution become immediately effective for the usual daily operation of the County and the reasons set forth in the preamble.



